

BORA

LEVER



JHS MODERNIZATION

Comprehensive Planning Committee

Meeting 6: Site Planning Approach Review November 2, 2022

Land Acknowledgement and Anti - Oppression Statement

At PPS we strive to strengthen our relationships with the Native community and Native Nations. A symbol of this commitment is a land acknowledgment. These statements bring visibility to the first peoples of our collective home. This statement is meant to provide information and context while also encouraging all of us to reflect on our current day relationship with Native people and Native experiences.

We acknowledge that we live, work and play on the traditional land of the Chinook, Clackamas, Kalapuya, Multnomah, Wasco, Kathlamet, Tualatin, Molalla. We also know that many other tribes made their homes along the Columbia and Willamette Rivers. We honor their history and acknowledge the sacrifices they made.

Let us also acknowledge the robust present-day federally recognized tribes of this area; the Grande Ronde, Siletz and Cowlitz. In addition, I would like to acknowledge the Chinook Nation, who has been seeking federal recognition for many years.

The urban Indian community is made up of tribal diversity that originates from around the country representing 400 tribes. The urban Indian community has a vivid history, made up of people whose journeys have brought them to Portland by ways of forced displacement or seeking more opportunities.

Land Acknowledgement and Anti - Oppression Statement

Today, these tribes and communities celebrate their heritage, showing resilience and tenacity that would be greatly admired by their ancestors.

Within Portland Public Schools today we serve students and families representing more than 150 different tribal nations within our education system. It is our obligation to teach accurate information, past and present, about the impact of colonization on our students, all students today and make visible the multitude of Native families and many diverse ways Native communities and families are living in the present.

We encourage every person to reflect on their own history; understand the history of colonization and genocide; and support Indigenous sovereignty, priorities, and actions. This acknowledgment is one step that we can take to improve our support of Indigenous communities in the area.

In addition to acknowledging the land and those that have been here since time began, we must also remember our stolen siblings from Africa whose labor built the vast wealth of this country. These two communities and the atrocities committed against them are intrinsically intertwined due to our existence within a white supremacist world. Everything we have is due to stolen land and stolen labor, and every system and institution that impacts our lives is built upon this legacy. It is our job to speak that truth into spaces so that we can begin to heal.

AGENDA

Welcome

Arrival / Sign In / Food

Land Acknowledgment / Anti Oppression Statement

Comprehensive Planning Roadmap (25 mins)

Path to recommendation / Board approval Key factors + stakeholders PPS Planning Driving Factors Discussion + Questions

Engagement Feedback Key Themes (25 mins)

Design Approach Options (60 mins)

What we heard from CPC 5 Design approach options update Discussion

Public Comment Period

Next Steps





JHS COMPREHENSIVE PLANNING ROADMAP

Schedule of Meetings Location: Jefferson High School - Library @ 6:30PM Location subject to change check the website

<u>Date</u>	Topic
June 1	Process Overview, Design Justice Training
June 15	Vision/Mission/Goals
August 24	Site Plan Scenarios Session 1
September 7	Site Plan Scenarios Session 2
September 21	Program and Design Options
October 12	Multiple Massing Options
November 2	Three Massing Options
November 16	Cost Review/Selection

	2022																									
	May								Jul	Aug				Sep			Oct				Nov			Dec		
	2	9	16	23	30	6	13 20 2	27	4 11 18 25	1	8 15	22	29	5	12 19	26	3	10	17 2	4 📆 1	-	7 14 21 28	5	12 19	26	
Program Development	Education Specification Review / Refinement																									
Comprehensive Plan Development									Site & Building Invest	igations	ations De				ations	Evaluation				Adjustment						
Cost Certainty					Preli	minary	Cost Model									Conce	ptual O _l	otions Es	stimatin			red Plan mate				
JHS Comprehensive Planning Committee Meetings					CPC 1) (CPC 2					CPC 3.1	Минини	CPC 3.2	CPC 4		(CPC 5		® B		CPC 7				
Steering Committee Meetings													минини	sc	SC)	(sc		SC		SC				
Town Hall Meetings							ТН		TH	(1	гн		Миницип	ТН	TH		(ТН		H		TH				
Climate Response Charette; Community Design Workshop, Open House			ОН											CI	RC			CDW		ØH.						



TODAY



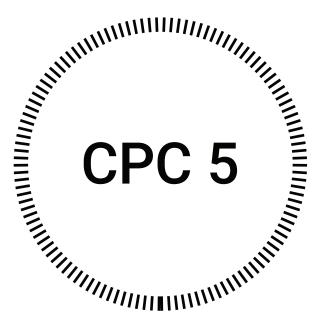
DESIGN PROCESS FUNNEL





PATH TO RECOMMENDATION

OCT 12

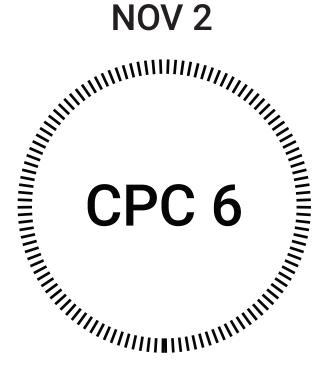


(4) DESIGN APPROACH OPTIONS

QUALITATIVE FEEDBACK BETWEEN OPTIONS

Engagement + Reviews:

- Town Hall
- 10/15 Design Workshop
- Tour of McDaniels + Lincoln HS
- Community Events (CDO)
 BBQ Intergenerational
 Student tour of JHS
- Neighborhood House BIPOC Fall Festival
- Math Game Night @ Woodlawn Elementary
- OAME meeting
- Tubman Family Night
- Student Engagement Class Sessions
 Jeff Beyond HS
 Leadership Class
 BSU Student Focus Group
- Staff + Faculty Meeting
- Space Program Review/ Partner Stakeholder Meetings
- JHS Administration Review
- OSM + District Leadership Review
- CBSE Engagement Work Session
- BOE Facilities & Operations Committee update presentation
- City of Portland Land Use Application and staff feedback



(2) DESIGN APPROACH OPTIONS

QUALITATIVE DISCUSSION BETWEEN OPTIONS

RECRUIT YOUR CONSTITUENTS TO THE OPEN HOUSE IN MID NOVE

Engagement + Reviews:

Community Events (CDO)
 Tae's Big Family Community Listening Session

BIPOC Feeder School Families Sessions

Alumni/ Jefferson Boosters/ Boys to Men/Girls to Women 2000 Alumni Focus Group

 Student Engagement Class Sessions

Redesign Workshops

- Space Program Review/ Partner Stakeholder Meetings
- JHS Administration Review
- OSM + District Leadership Review
- PPS Steering Committee
- BOE Facilities & Operations Committee update presentation
- City of Portland Land Use Public Hearing

NOV 16

NOV 16

PEN
HOUSE

+
CPC 7

FINAL REVIEW OF DESIGN APPROACHES

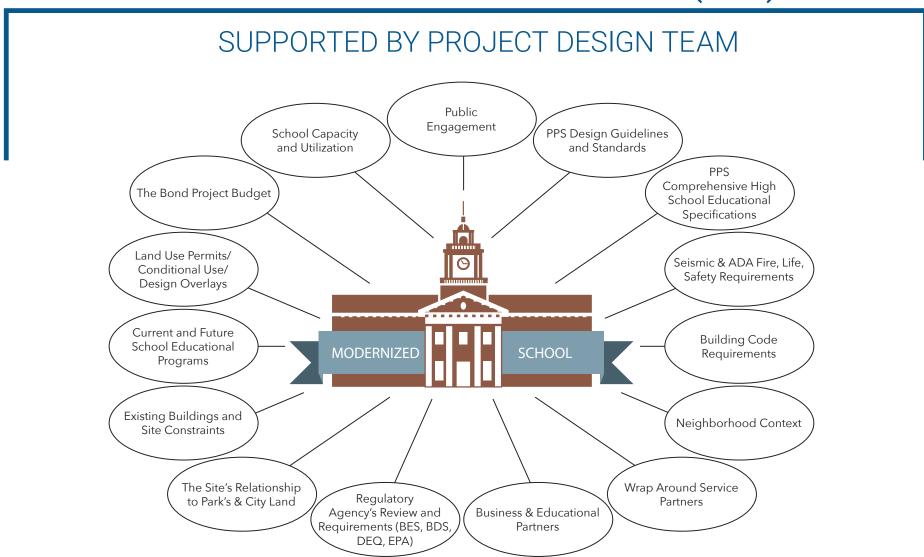
POLLING FOR
RECOMMENDATION
TO PPS BOARD FOR
APPROVAL IN DECEMBER



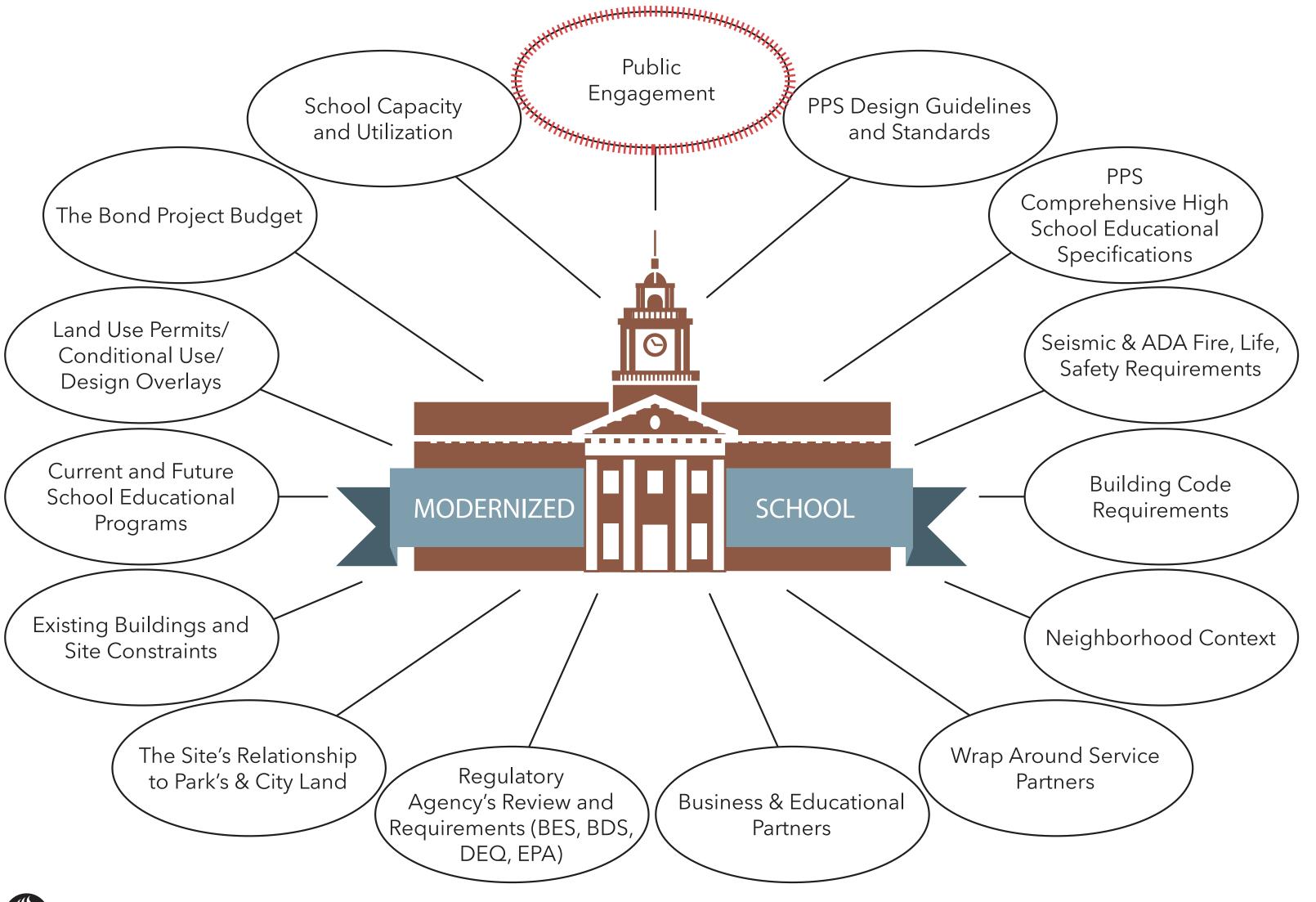




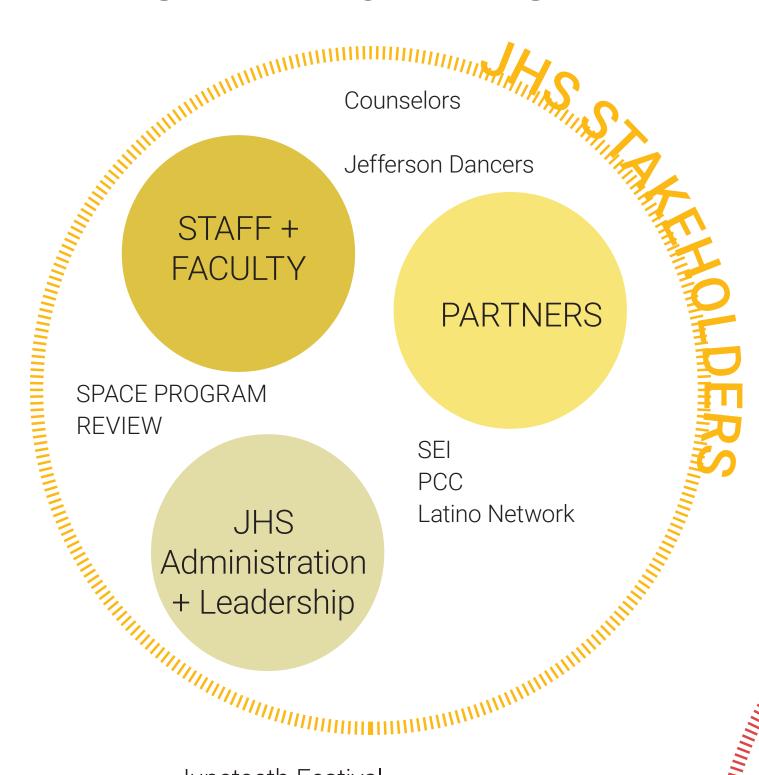
OFFICE OF SCHOOL MODERNIZATION (OSM)



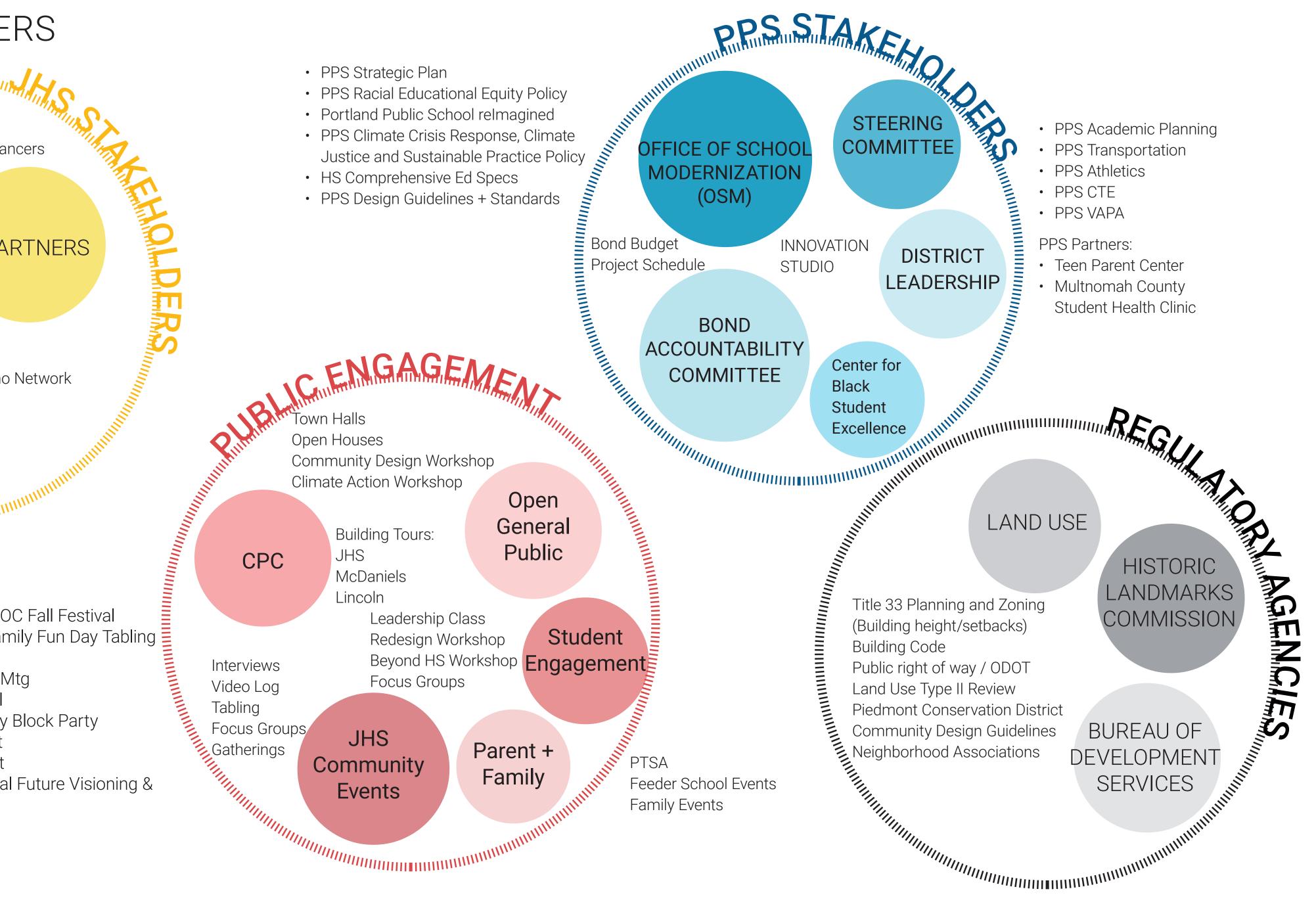
Factors Influencing Jefferson Comprehensive Plan



KEY STAKEHOLDERS

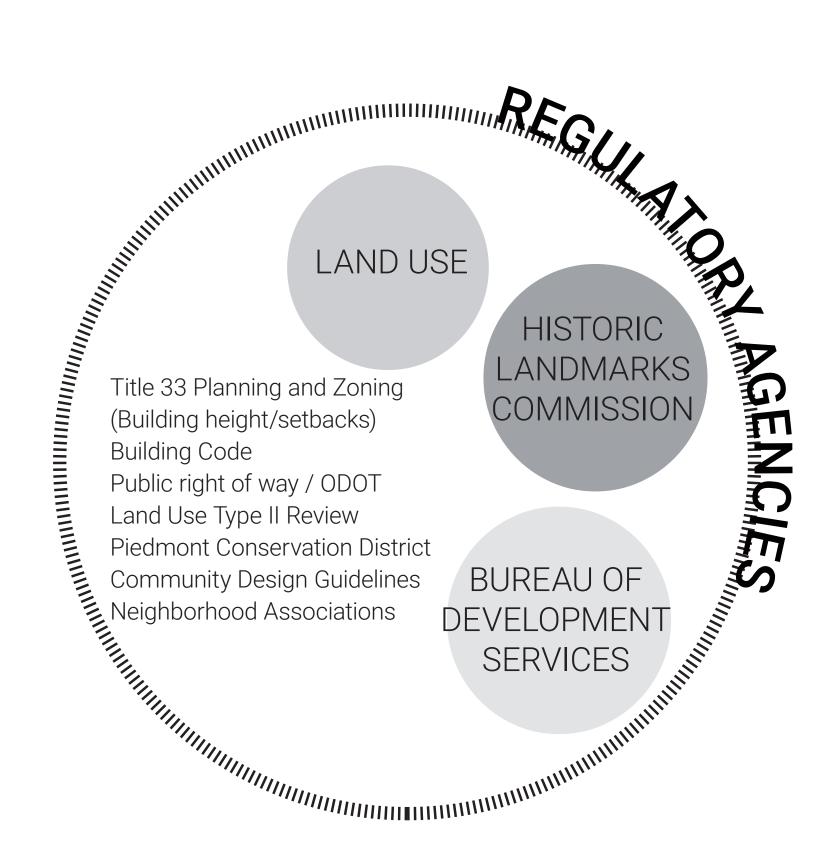


- Juneteeth Festival
- Good in the Hood
- My People's Market
- Neighborhood House BIPOC Fall Festival
- Black Parent Initiative Family Fun Day Tabling
- Homecoming
- Unite Oregon Committee Mtg
- SEI Homecoming Festival
- "On the Block" Community Block Party
- JHS Back to School Night
- King Back to School Night
- JHS BBQ: Intergenerational Future Visioning & Reflection Session
- Tubman Family Night
- Elder's circle



KEY STAKEHOLDERS

- Notice of Public Hearing signs posted on site
- Meeting with Land Use Planning and Historic Consultants
- Requested a Design Advice
 Meeting with City of Portland
 Planning Department to discuss
 Land Use process



LAND USE

Land Use Design Advice Meeting | Historic Landmarks Commission

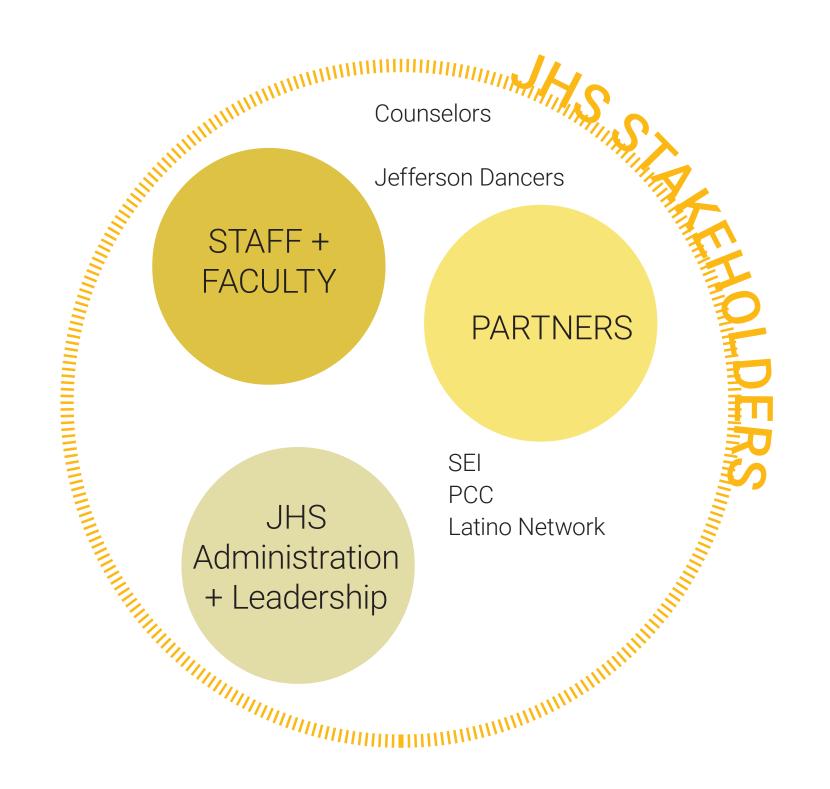
Signs are at the site - there is a public hearing on November 14 and you're welcome to attend!

- This is an early meeting with the Historic Landmarks Commission to get its feedback on the JHS design options there will be a second meeting in early 2023
- Two pathways to Land Use approval:
 - Replacement: Type III review in front of The Historic Landmarks Commission
 - Replacement would probably need Demolition Review and is not certain to prevail
 - Renovation: Type II review by City Staff
- City staff strongly encourages retention of the 1909 Building.
- Any appeal is a significant risk can delay project and have added cost impacts

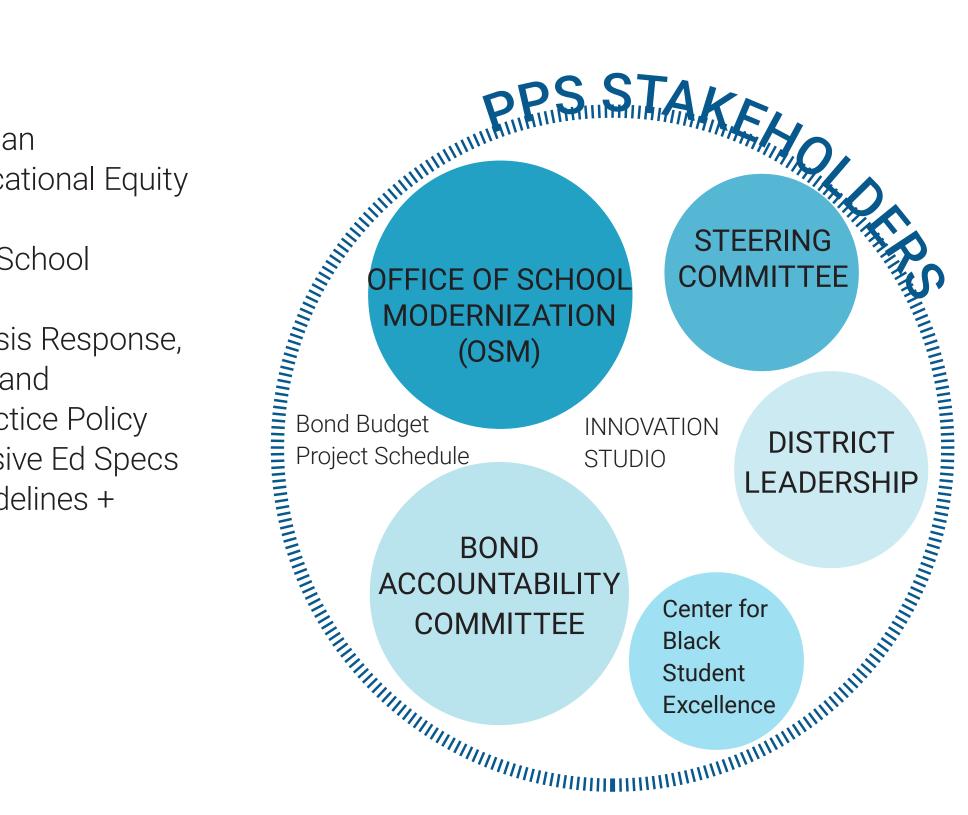




KEY STAKEHOLDERS



- PPS Strategic Plan
- PPS Racial Educational Equity Policy
- Portland Public School relmagined
- PPS Climate Crisis Response, Climate Justice and Sustainable Practice Policy
- HS Comprehensive Ed Specs
- PPS Design Guidelines + Standards



- PPS Academic Planning
- PPS Transportation
- PPS Athletics
- PPS CTE
- PPS VAPA

PPS Partners:

- Teen Parent Center
- Multnomah County Student Health Clinic

- Staff + Faculty Meeting
- Space Program Reviews / Partner
 Stakeholder Meetings
- JHS Administration Review of Options

- OSM + District Leadership
 Review
- CBSE Engagement Work
 Session
- BOE Facilities & Operations
 Committee update presentation

PLANNING DRIVING FACTORS

PPS REQUIREMENTS
HIGH LEVEL DRIVING FACTORS

THREE ATHLETIC VENUES:

TRACK + FIELD

1/2 PRACTICE FIELD

MULTIUSE SOUTH FIELD

MEET SQUARE FOOTAGE OF ED SPEC FOR HS

TRAVEL DISTANCES
NOT LONGER
THAN OTHER PPS
MODERNIZATIONS

REFLECTS COMMUNITY FEEDBACK + INPUT

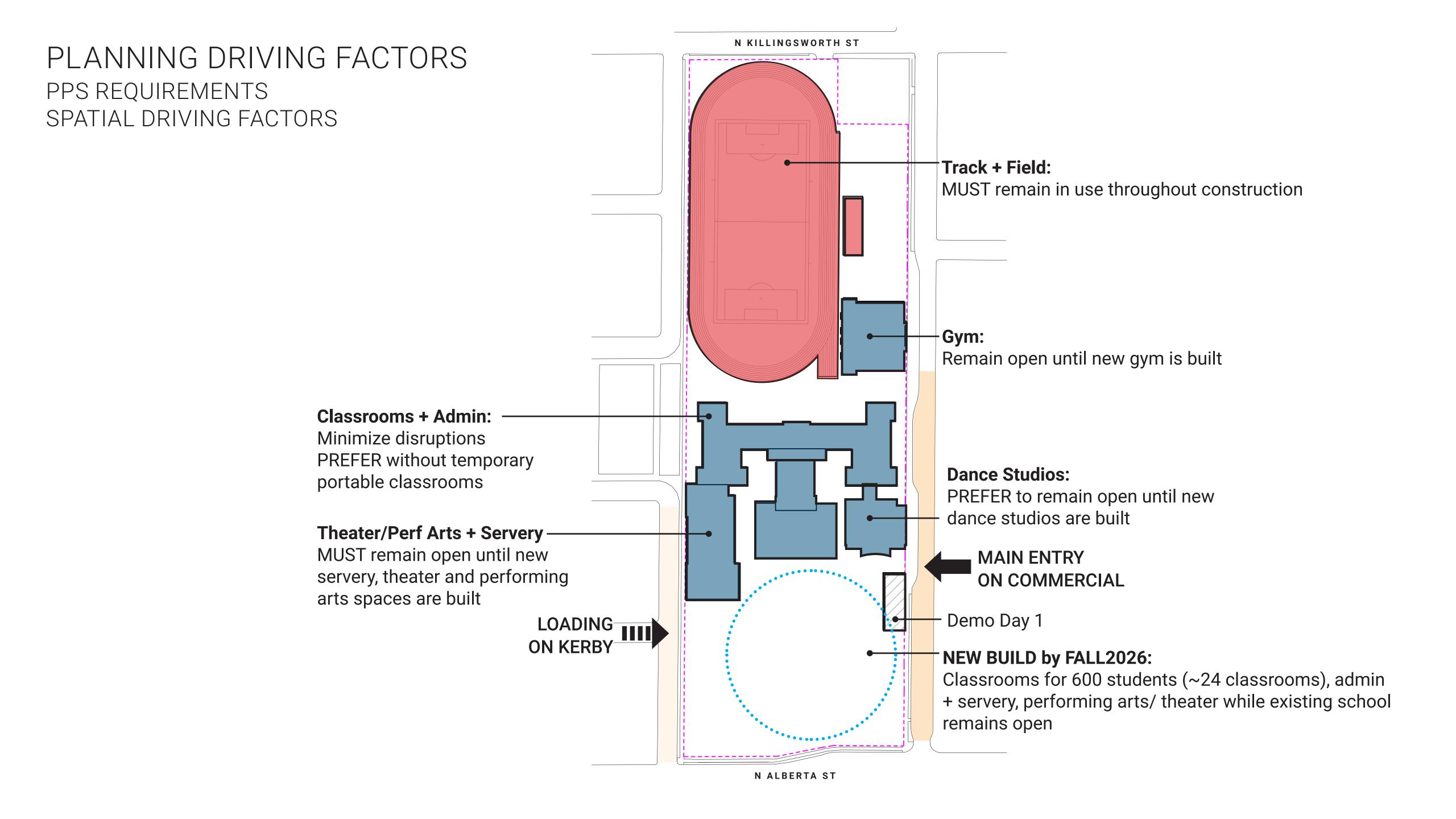
SIMPLEST PHASING POSSIBLE

ALL
CONSTRUCTION
COMPLETE BY

FALL 2028

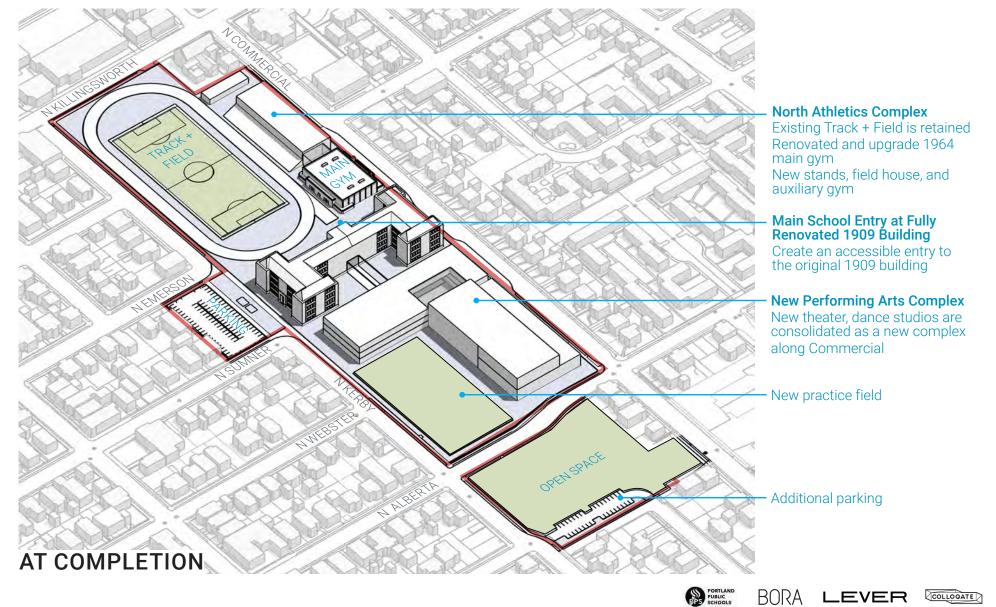
Students stay on site during construction.

600 STUDENTS
IN NEW
CLASSROOMS BY
FALL 2026

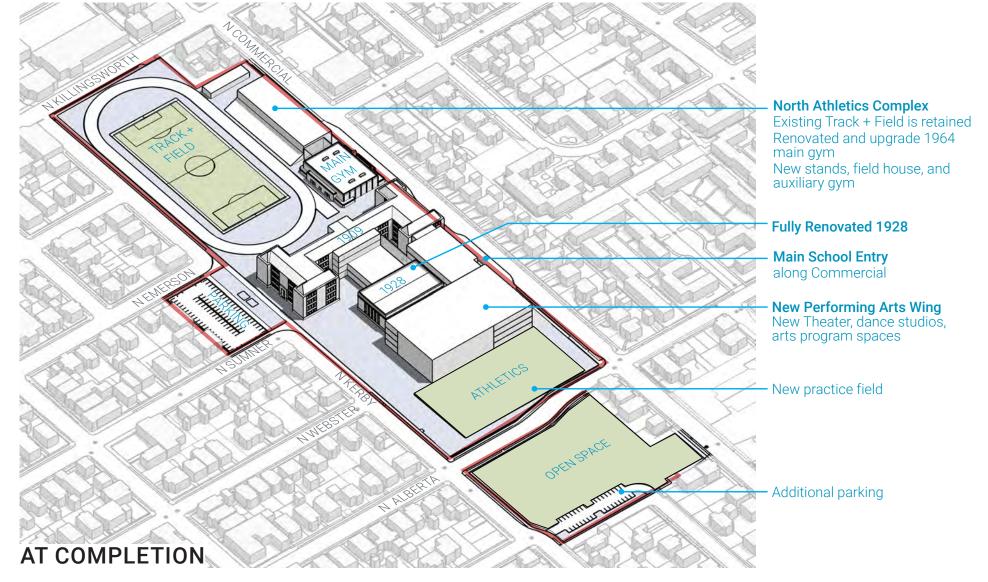


DESIGN APPROACH OPTONS FROM CPC 5

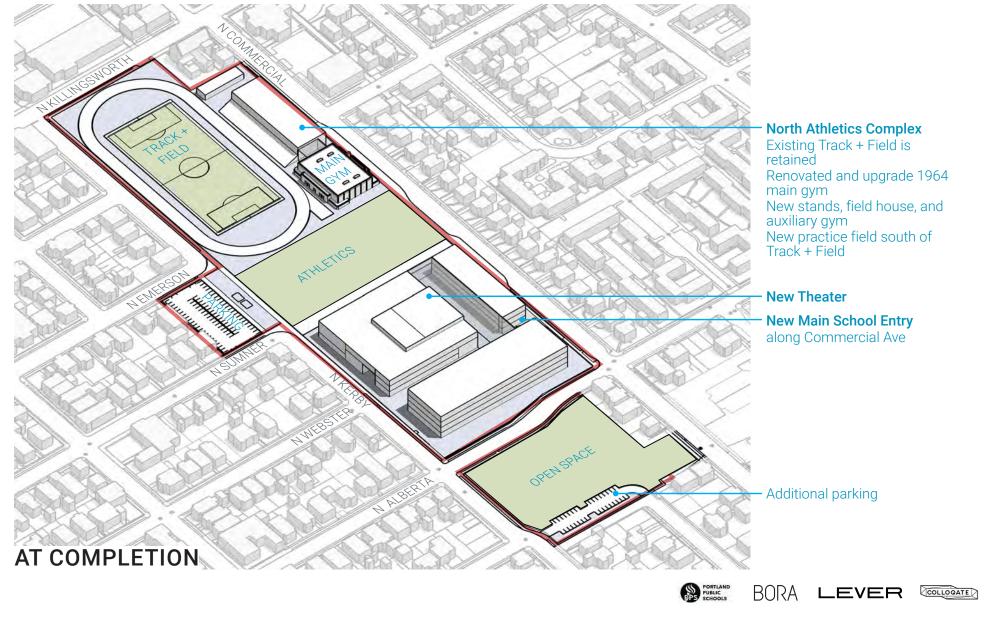
RETAIN 1909 FULLY RENOVATED 1909 BUILDING WITH NEW ADDITIONS



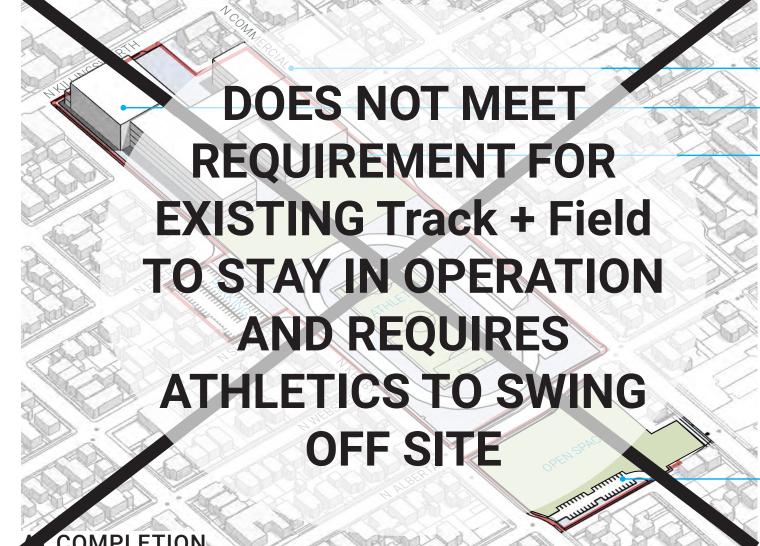
RETAIN 1909 + 1928 FULLY RENOVATE 1909 + 1928 BUILDINGS WITH NEW ADDITIONS



NEW SOUTH FULL REPLACEMENT SCHOOL ON THE SOUTH END OF SITE



NEW NORTH FULL REPLACEMENT SCHOOL ON THE NORTH END OF SITE



Feedback:

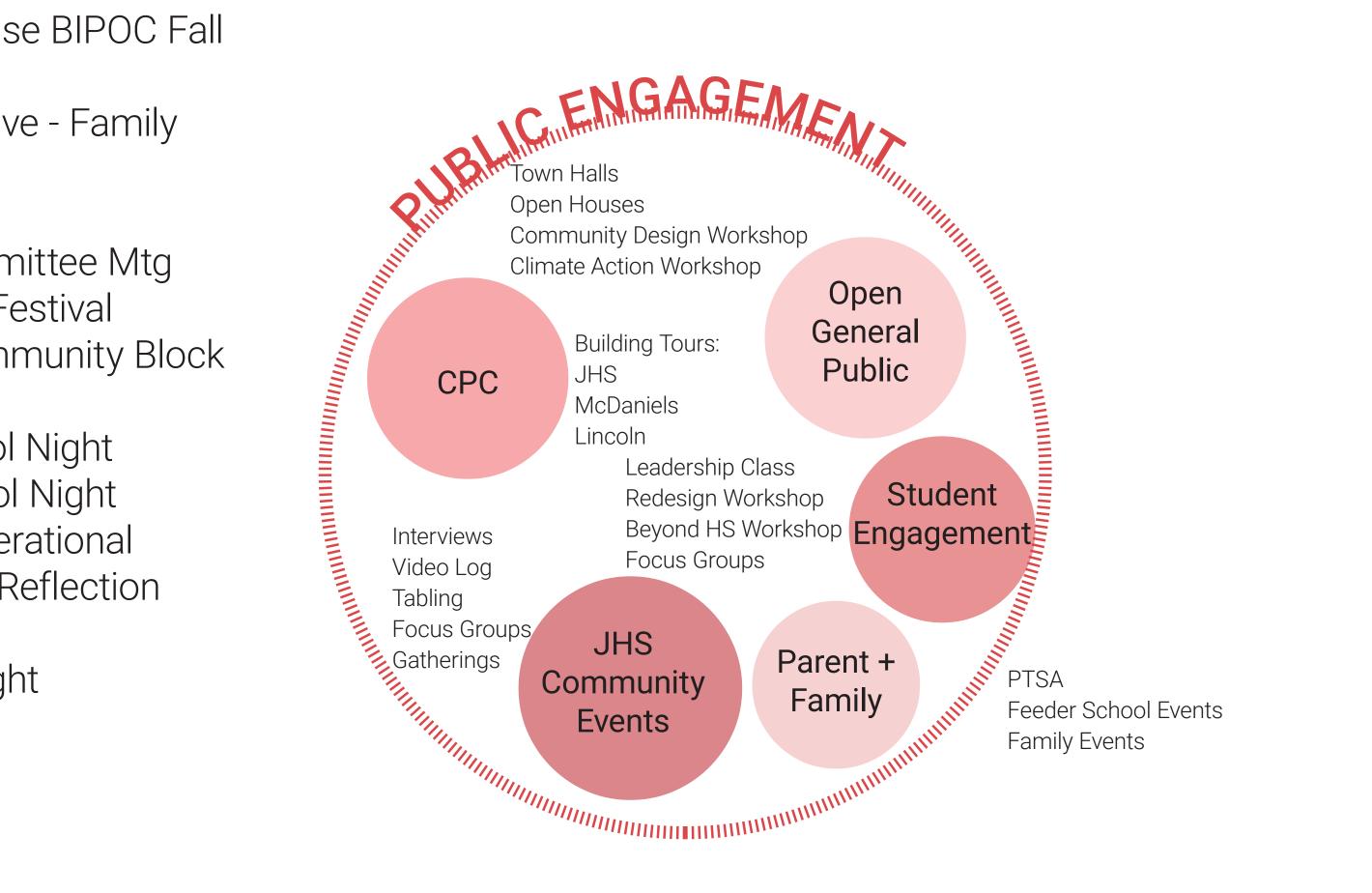
- Street presence for performing arts / theater
- Minimal impact to education
- Academics First

QUESTIONS?

KEY STAKEHOLDERS

Engagement Events:

- Juneteeth Festival
- Good in the Hood
- My People's Market
- Neighborhood House BIPOC Fall Festival
- Black Parent Initiative Family Fun Day Tabling
- Homecoming
- Unite Oregon Committee Mtg
- SEI Homecoming Festival
- "On the Block" Community Block Party
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What We Heard, Who We Heard It From

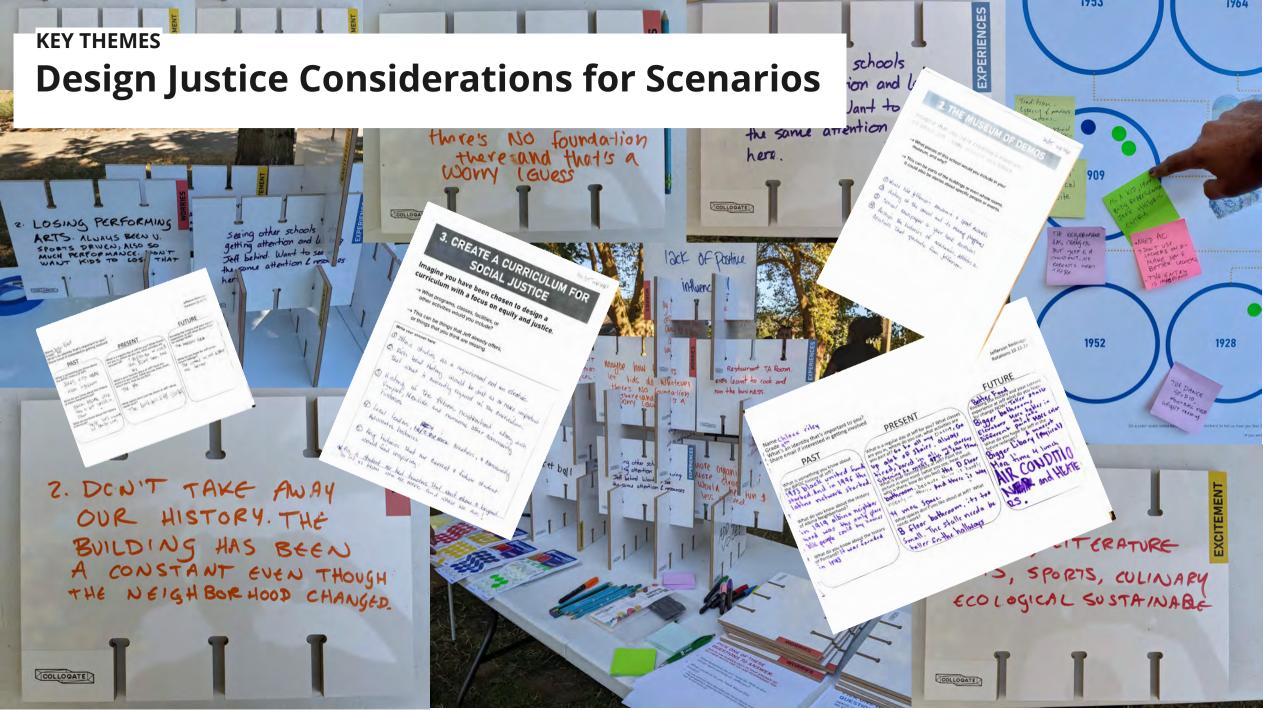




over 600 stakeholder discussions

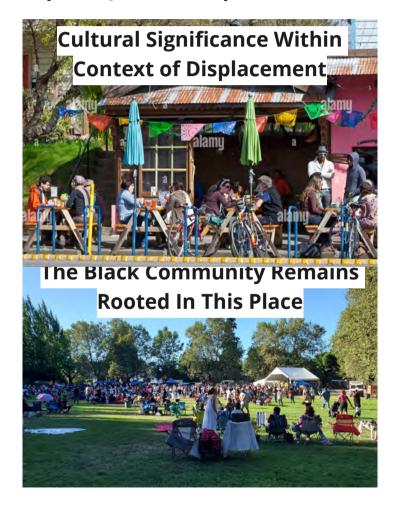
over 700 comments

Priority users are stakeholders who have been disproportionately marginalized by social and political systems and who have a great potential to build and advocate for their communities and to access critical resources within the scope of this project.



Design Justice Considerations for Scenarios

Spatial Justice, Displacement/Gentrification, and Cultural Pride Drive Support for Modernization







Design Justice Considerations for Scenarios

Renovation Quality Concerns, Safety, and Legacy of Namesake Driving Support for Replacement









Design Justice Considerations for Scenarios

Common Desires Across Both Scenarios



State-of-the-Art Facilities and Culturally Relevant Programs





Narrative Themes

Comments are synthesized and grouped by narrative themes. Themes are diverse in point of view and matter but tell a story about communities, principles and values, for example:

- Who is most impacted by the project
- Who is **most vulnerable** in the communities associated with the project
- What the **prevalent concerns** of these communities may be
- Existing operational considerations and experiences
- Outstanding questions and concerns about the project
- Potential opportunities that communities, as the people who have the most insight about the underlying conditions of the project site, are excited about.



TRUST



IDENTITY, CULTURE, BELONGING



SAFETY



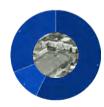
ACCESS



FLEXIBILIT, CHANGE



RESOURCES



DELIGHT



EMBRACING THE OUTDOORS

Narrative Themes

Trust



Recognizing the ways that BIPoC communities have been impacted by systematic racism, and how that has manifested within district policies, procedures, and spaces over many generations, it is important for this project team to understand why people feel mistrustful that this process will result in more just outcomes.

Identity, Culture, Belonging



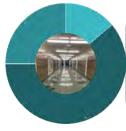
Responses highlight Jeff as a cultural institution for Black and brown communities and the need to make it a welcoming, resourceful and empowering space for diverse racial, ethnic and other affinity groups. They also reflected the strength communities find in interaction and collective support among diverse communities.

Safety, Security, Wellness



Safety consists of reducing incidents of physical and emotional harm including public health concerns such as COVID precautions. Security refers to visibility and access control with an emphasis on procedures for public safety professionals and staff. It also addresses considerations around mental health and wellbeing.

Access



Accessibility is critical for diverse communities not limited to ADAAG (The Guide to Americans with Disabilities Act Accessibility Guidelines). This category refers to inclusive design for universal access for diverse body types, neurodiversity, gender accessibility, financial standing, and wayfinding.

Flexibility, Change



Flexibility is critical for adapting to dynamic day-to-day and seasonal needs that schools must accommodate but also to future needs that may be unpredictable at present. Additionally, this category incorporates themes around full replacement scenarios, and more general desire for new and contemporary building conditions.

Resources



Schools should provide critical educational and sociocultural resources especially to those who experience systemic disinvestment including implications related to housing, food, economics, technology, as well as specific educational pathways as resources. This also includes community gathering space as a resource.

Delight



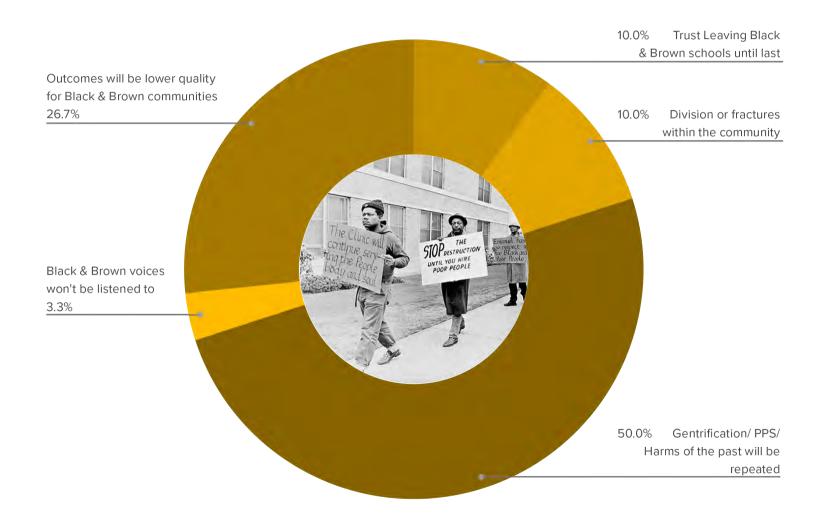
The hopes for communities to find wonder and inspiration within the Jeff's spaces, resources, programming, art and interactions within the school. This category captures the possibilities for innovation, creativity, artistry and engagement surrounding the project.

Embracing the Outdoors



Responses in this narrative category relate to site planning and connections to nature, light and air. It also includes discussion of athletics fields. Beyond a physical connection to the outdoors, this includes indoor environmental quality issues such as fresh air, air quality, natural daylighting, biophilia and views.

Narratives Spanning Scenarios: TRUST



Stakeholder Quotes:

Why is Jeff the last building being worked on?

Jeff should be remodeled. Do right by the past, present, and future.

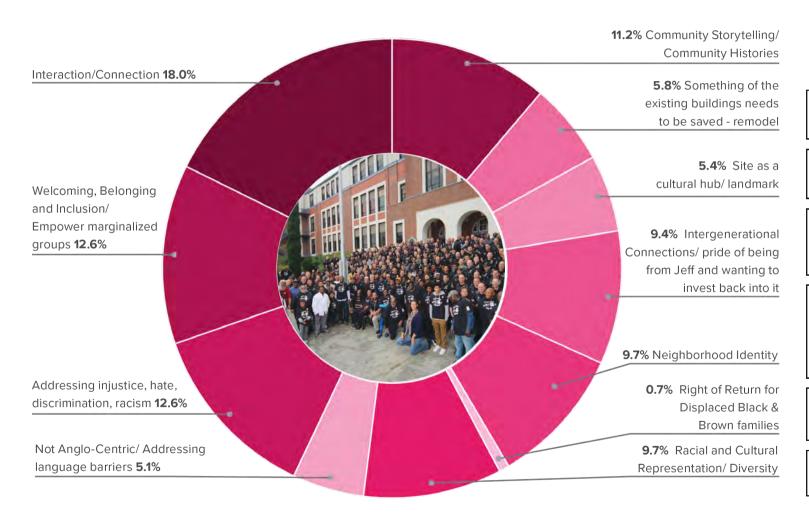
As gentrification is drawing down our Black student numbers, it is also bringing in Latinos. Our overall demographics are shifting and continue to shift. Would like to see us continue to address this shift.

"We're out of the game, it's not for us. What is our voice to them? You look around and you see everything, it's all new, why couldn't it be all new years ago when we were here? Its New now because it's for the new community [not us]"

I don't trust PPS to tear down and rebuild while preserving the history.

This project should acknowledge the history of harms from PPS to Black and brown communities. At least in the design and engagement process.

Narratives Spanning Scenarios: IDENTITY, CULTURE, BELONGING



Stakeholder Quotes:

"Have art and murals by students and community members that reflect their identities and stories."

"Half day when everyone went into the hallways and the whole school came together"

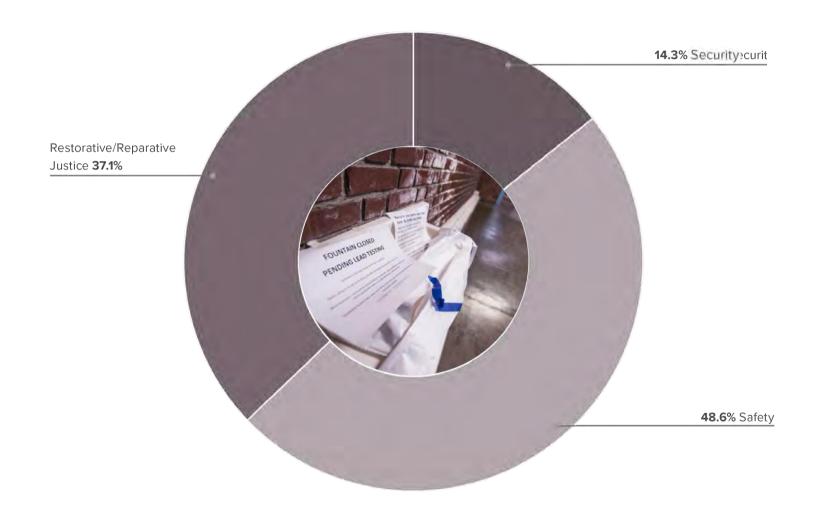
"We want to anchor the Black community at this building, as well as allowing the Latino community to grow and be supported. It's a lot in one little building."

"I worked at Roosevelt over the summer, and there's a lot of hate going towards Jeff. So anything that we can say: Haters stop talking. We deserve the recognition. We love each other, we support each other, we're a community that cares for each other."

"As a kid, the 1909 building represented Jeff. We would come into the building through the historic entry every day."

"The neighborhood has changed, but Jeff is a constant. My parents went there."

Narratives Spanning Scenarios: SAFETY, SECURITY



Stakeholder Quotes:

"...please indicate which entry to come in through so it's easier to manage security and navigation."

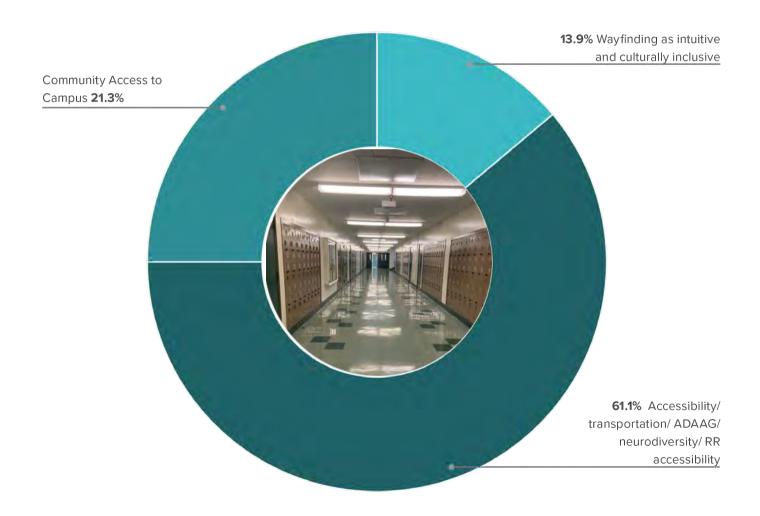
"School entrance doors are locked so the kids have to get in and out at specific times. If you leave, you have to walk around the building to get buzzed back in. Need a pass to be in the hallways. Need a better cafeteria so they don't need to go off campus to get food. Bring the turkey wraps back!"

"Enrollment is dropping, there's rust in the water, kids can't drink it. I'm worried that enrollment isn't going to come back."

" [we] need better bathrooms that look better and have working locks in stalls"

"They need to make sure all the pipes and toxic materials in the old building are replaced. If they can't do that, it should be all new."

Narratives Spanning Scenarios: ACCESS



Stakeholder Quotes:

"to look nice to have more space in the classrooms and more sunlight and also more color"

"[my favorite place is] outside, its quiet and nice just wish there are more places to sit outside"

"we need a clear visible main entrance"

"The time I had questions in Art class and asked for help the teacher got frustrated with me. They would assign a lot of work and grades would go down until work was turned in."

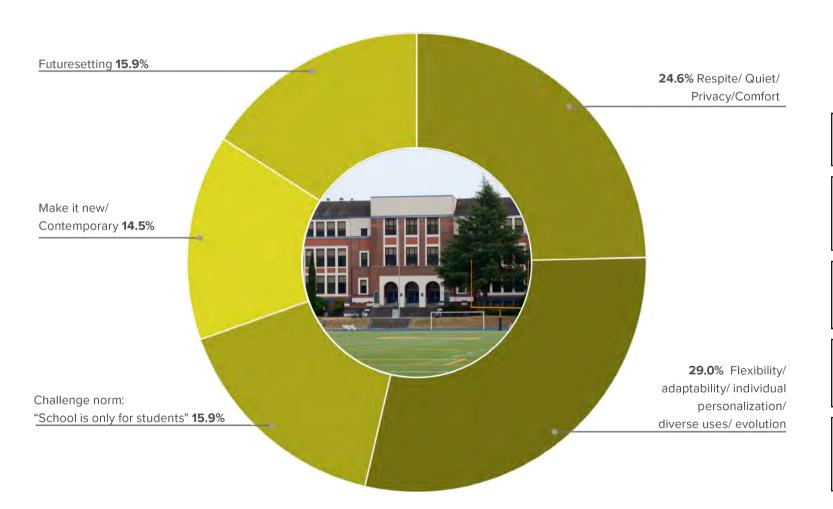
There are too many stairs, it's hard for kids who have asthma. Would like to have elevators or escalators.

"some of my classroom use projectors throughout the entire class, which I don't like because the room has to be dark, which makes the room feel sad and makes me sleepy sometimes."

"too many stairs! the elevator doesn't work now, teachers have been talking about this for years, not ADA compliant"

A community garden students & community can use. My middle school had one with benches, water, butterflies, bees.

Narratives Spanning Scenarios: FLEXIBILITY AND CHANGE



Stakeholder Quotes:

Flex days because they get more time to work on stuff and get their grades up

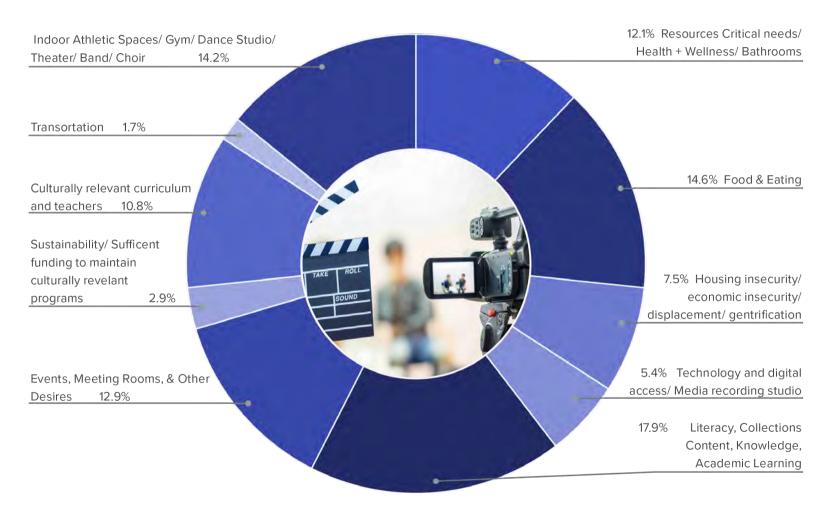
"Should have a speaker for kids to play their own music. it's easier to do things when they have music, especially music they like. teachers are understanding and allow them to bring headphones because it's hard to focus when it's quite"

"Want a prayer room and a place dedicated to wudu (muslim preprayer wash) including a foot washing station. McDaniel has a flex room for this."

"We want to anchor the Black community at this building, as well as allowing the Latino community to grow and be supported. It's a lot in one little building."

"If parents could be on campus and have dedicated spaces, we could be available if teachers needed volunteers for something, they could easily find a group of people who were already interested and invested."

Narratives Spanning Scenarios: RESOURCES



Stakeholder Quotes:

Losing performing arts. Jefferson has always been very sports driven, also so much performance. I don't want kids to lose access to those resources.

"Rich local history would be just as or more important than what is currently required in the curriculum

- History of the Albina neighborhood, along with Vanport, Maxville and numerous other community histories
- Local leaders, creatives, and community advocates histories
- Any histories that our current and future students would find inspiring"

"I hope for a bigger cafeteria, gym, library, and more variety of classes. Some classes that can help in the real world. Color, wood, brick."

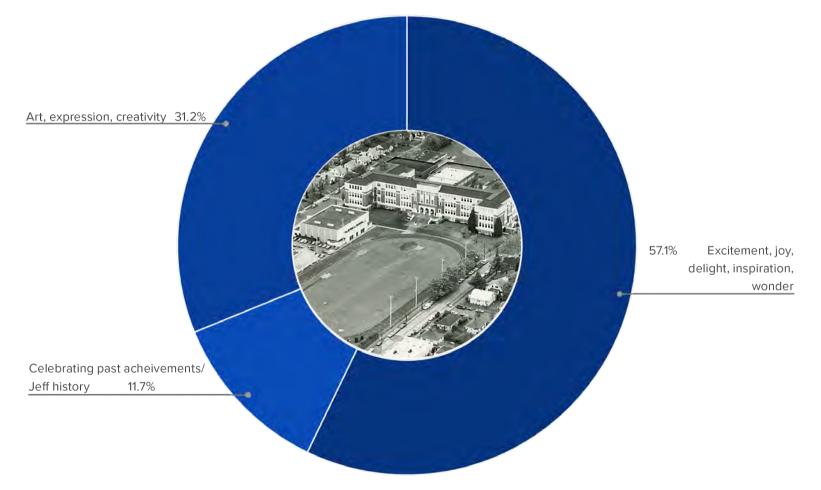
"More teachers and staff of color. More Black and Brown groups (include parents). Displacement of folks of color. More than activities like sports & dance."

There is nowhere other than the hallways to take breaks in. Would like a [student] lounge for breaks and mental health."

"(for the future) some type of public kitchenette like space would be so cool - more 1-person restrooms."

"whatever we do next here, we need media program. story is a big element. we need to be able to tell our own stories"

Narratives Spanning Scenarios: DELIGHT



Stakeholder Quotes:

"I hope it doesn't become really modern and ugly like most new buildings, I feel like older buildings look better and have more character."

I would make sure the Crossing Borders Plaque and awards would continue

"Archive the histories of academics, athletes, and creatives that graduate from Jefferson"

"I would include some or all of the quilts from the Senior Community Quilt Project."

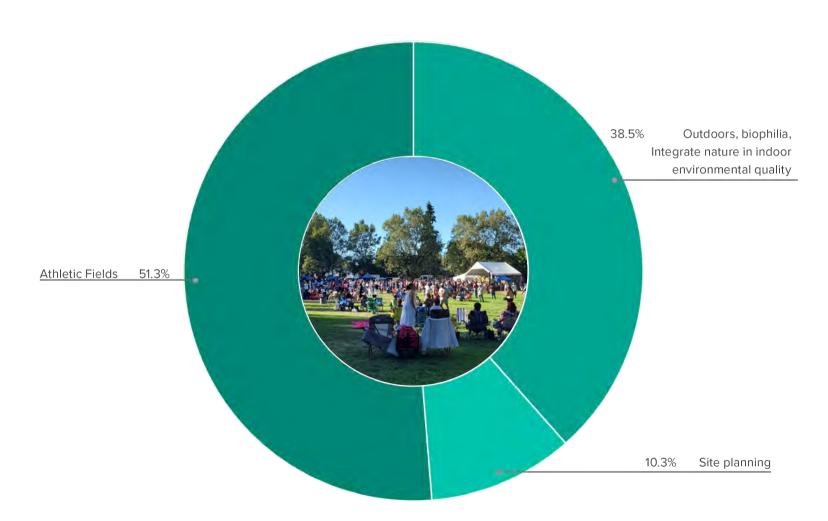
"[I like] my English classroom. The room is usually pretty quiet, well lit, laid out nicely, and the teacher keeps us productive"

"[I hope for Jeff] to look nice to have more space in the classrooms and more sunlight and also more color"

"I had positive associations with the dance studio, football fields, and weight training room. I was a Jefferson Dancer."

"While attending Jeff, I really enjoy seeing all the old photos from past years. Jefferson has such a rich history which should be displayed throughout the school."

Narratives Spanning Scenarios: OUTDOORS



Stakeholder Quotes:

Jeff was my neighborhood high school but I attended Benson, one of the positive memories is the rival football and basketball games. I took my SATS here.

[favorite day at school was] first playoff game, everyone was there

Nice hot days on the football field when everyone is hanging out on the blue mats the Jefferson Community

[we] organized to take down the barbed wired fence around building years ago, the community takes care of this place when PPS continues to not.

The most positive memory I have so far is my first Homecoming game. The positive experience was more about the energy and pride than the location. Even though it was just a game we were rooting and chanting for our team to win like it was the super bowl. The pride is in everything we do and our energy brings people together.

Her community says their favorite space is front of the building, the entry, football field, main hall

"[My favorite part of Jeff is] outside, its quiet and nice just wish there are more places to sit outside."

SURVEY POLL FEEDBACK

+ RETAIN

"The **1909 builidng should be preserved and renovated for future generations.**We have to consider the archtiecture and preserve the old with the new seismic upgrades:)"

"This option retains the heart of the current building which I have heard loud and clear is important to members of the Black community and other long-term residents as one of the few remaining elements of a neighborhood that has undergone significant change."

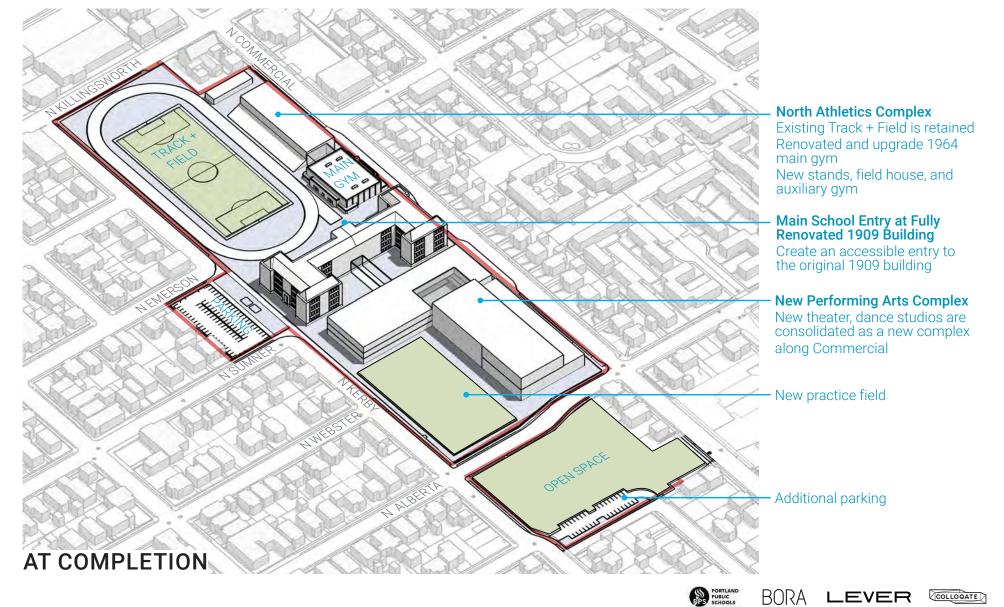
"Portland is losing its roots by leveling buildings of historic value. School represent more than just walls, they hold memories. **Don't let the memories fade.** Of course, some modernization is needed to meet the needs of the future generations. This neighborhood has lost so much already. Keep the charm alive."

Most of the stakeholders we engaged who support full replacement do so out of distrust that a renovation would bring existing buildings up to appropriate standards.

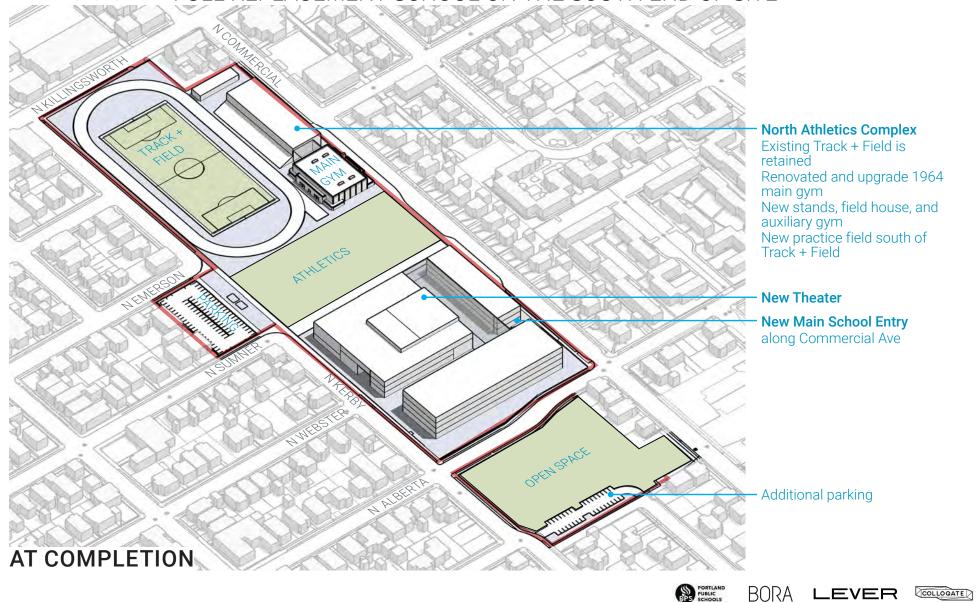
"Keeping in mind the community and the changes that are going on, it's important to retain history, despite 'change' as gentrification continues to change how this community now looks. This building(s) reminds folks from where it started to where it's going, not out of personal choice but by systemic necessity."

DESIGN APPROACH OPTIONS FROM CPC 5

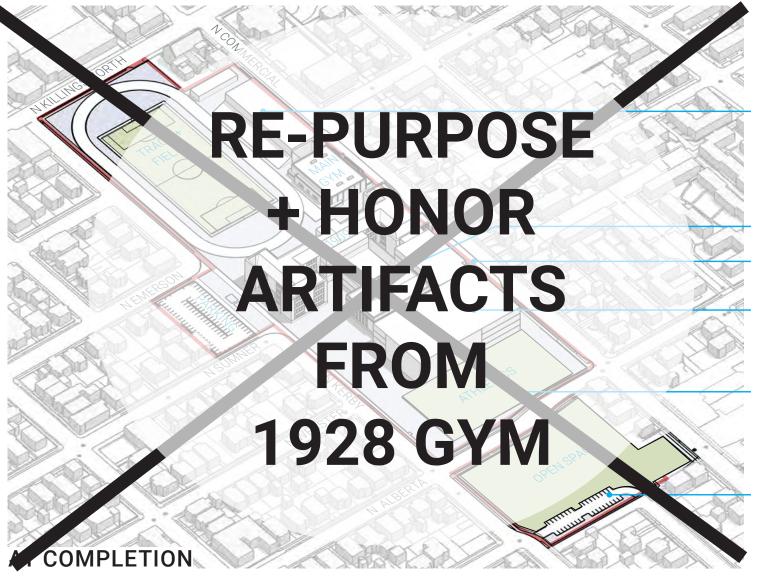
RETAIN 1909 FULLY RENOVATED 1909 BUILDING WITH NEW ADDITIONS



NEW SOUTH FULL REPLACEMENT SCHOOL ON THE SOUTH END OF SITE



RETAIN 1909 + 1928 FULLY RENOVATE 1909 + 1928 BUILDINGS WITH NEW ADDITIONS



While I personally like the 1928 building, I have not heard as much interest in keeping it from the community at large and the overall layout feels more cramped.

NEW NORTH FULL REPLACEMENT SCHOOL ON THE NORTH END OF SITE

DOES NOT MEET
REQUIREMENT FOR
EXISTING Track + Field
TO STAY IN OPERATION
AND REQUIRES
ATHLETICS TO SWING
OFF SITE

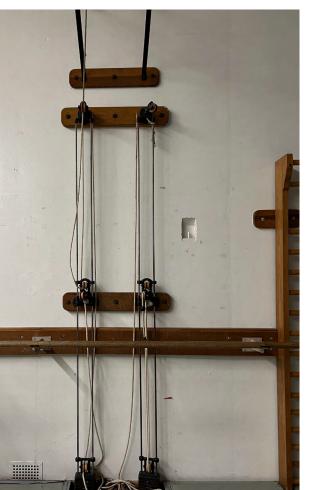
Key Feedback:

- Street presence for performing arts / theater
- Minimal impact to education
- Academics First







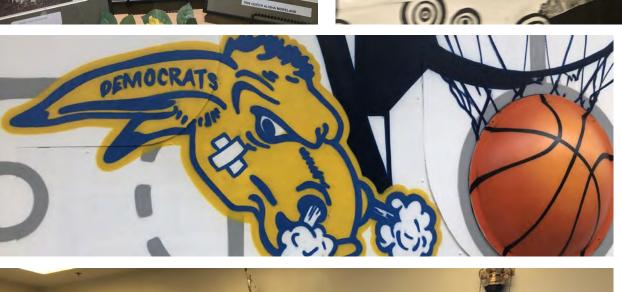






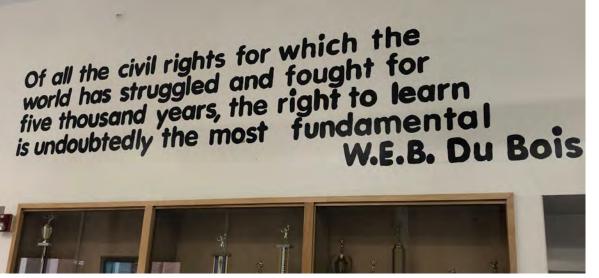




























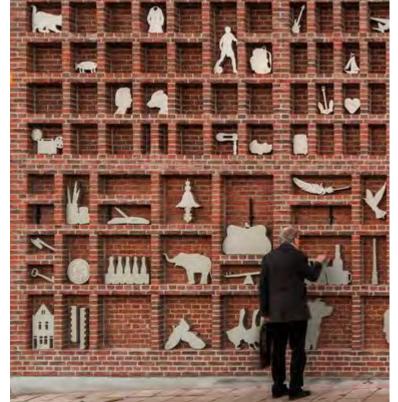










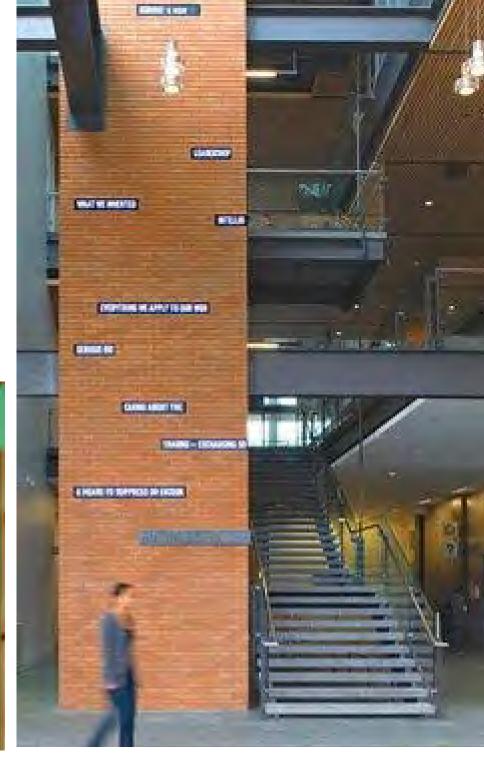


















QUESTIONS?

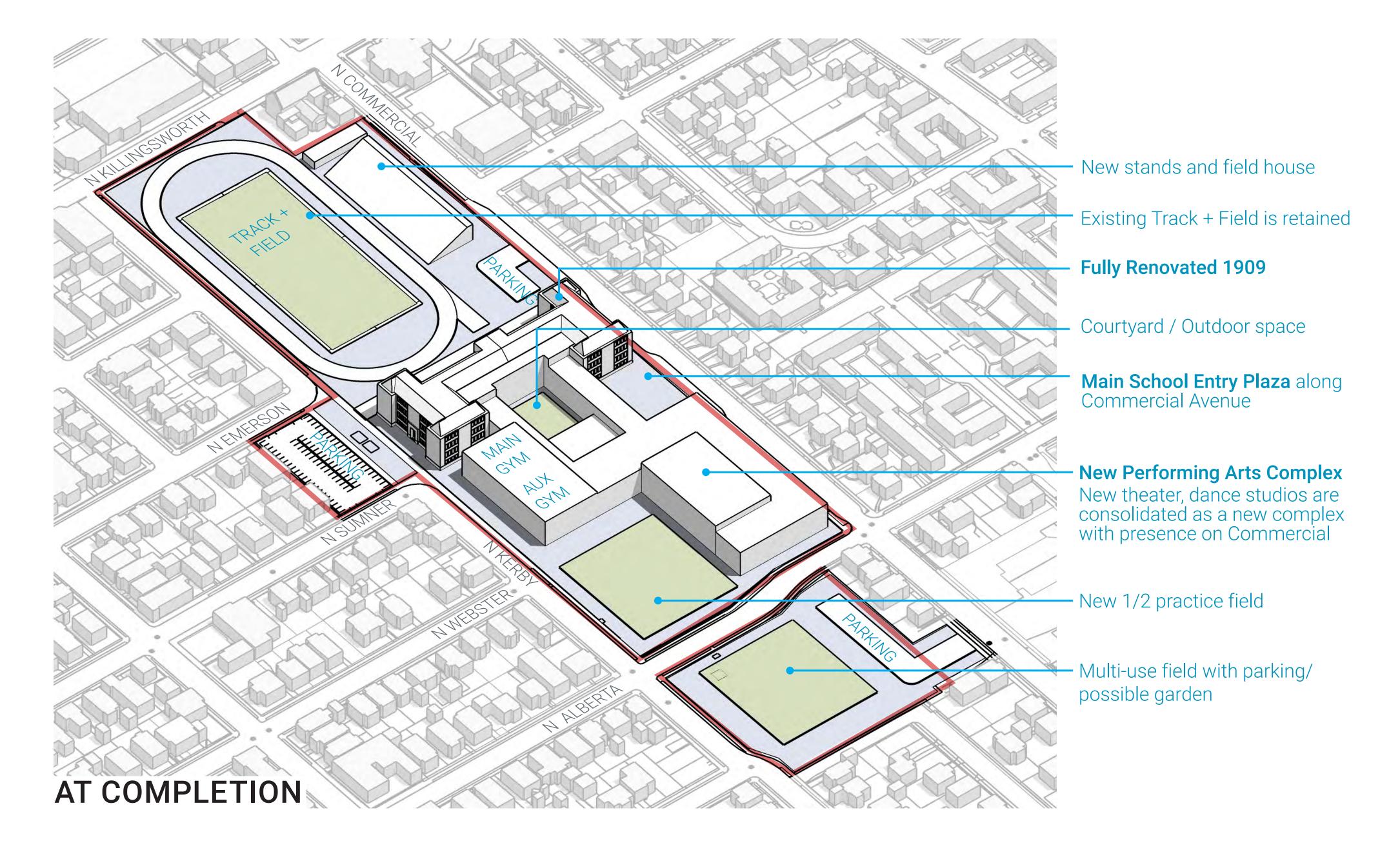
DESIGN APPROACH OPTIONS

WHAT WE HEARD FROM CPC 5

- Street presence for performing arts / theater
- Break up building scale along Commercial
- Connection to outdoors/ daylight / Usable courtyard outdoor space
- Clear main front door with street presence
- •Repurpose/honor artifacts from 1928 Gym Building in final project
- Academics and student centered
- Student travel distance/time between classes
- Convey history and connection to culture and heritage of place in the design is necessary
- Midblock pedestrian crossing through the site, connecting Kirby and Commercial
- Minimize disruptions to classes, athletics and performing arts
- More Parking

RETAIN 1909 + EXPANSION

FULLY RENOVATED 1909 BUILDING WITH NEW ADDITIONS



RETAIN 1909 + EXPANSION

FULLY RENOVATED 1909 BUILDING WITH NEW ADDITIONS

DISRUPTIONS

Minimal to Athletics

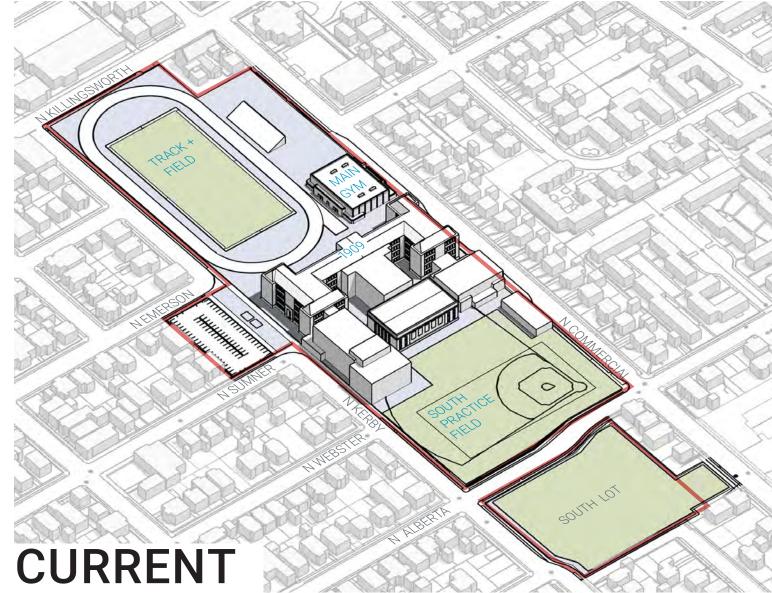
- Maintain use of Track + Field
- Use existing gyms until new gyms are completed

Minimal to Academics

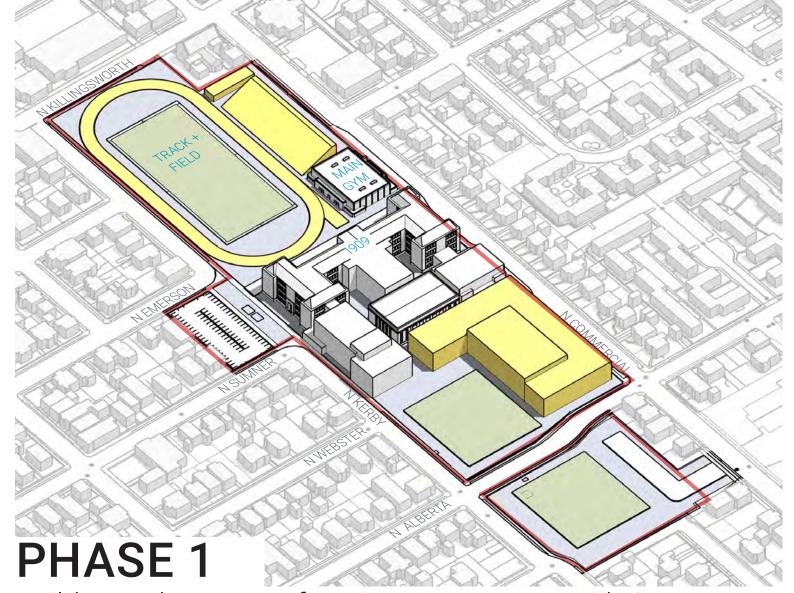
- Students stay in existing buildings during Phase 1
- Classes move into new wing at end of Phase 1

Minimal to Performing Arts

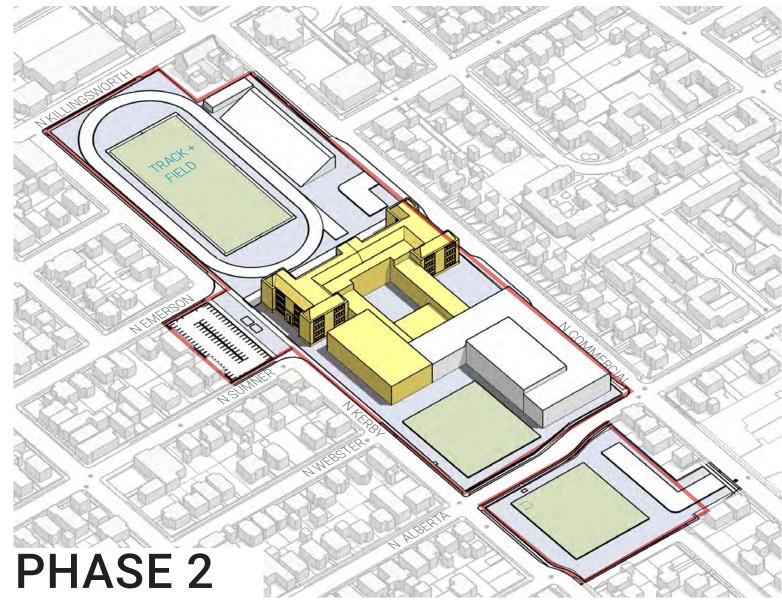
- Existing theater stays operational until new theater is completed at the end of Phase 1
- Dance stays in existing studios until new dance studios are completed at the end of Phase 1



Existing buildings stay operational Track + Field stays operational Temporary practice move to South Lot

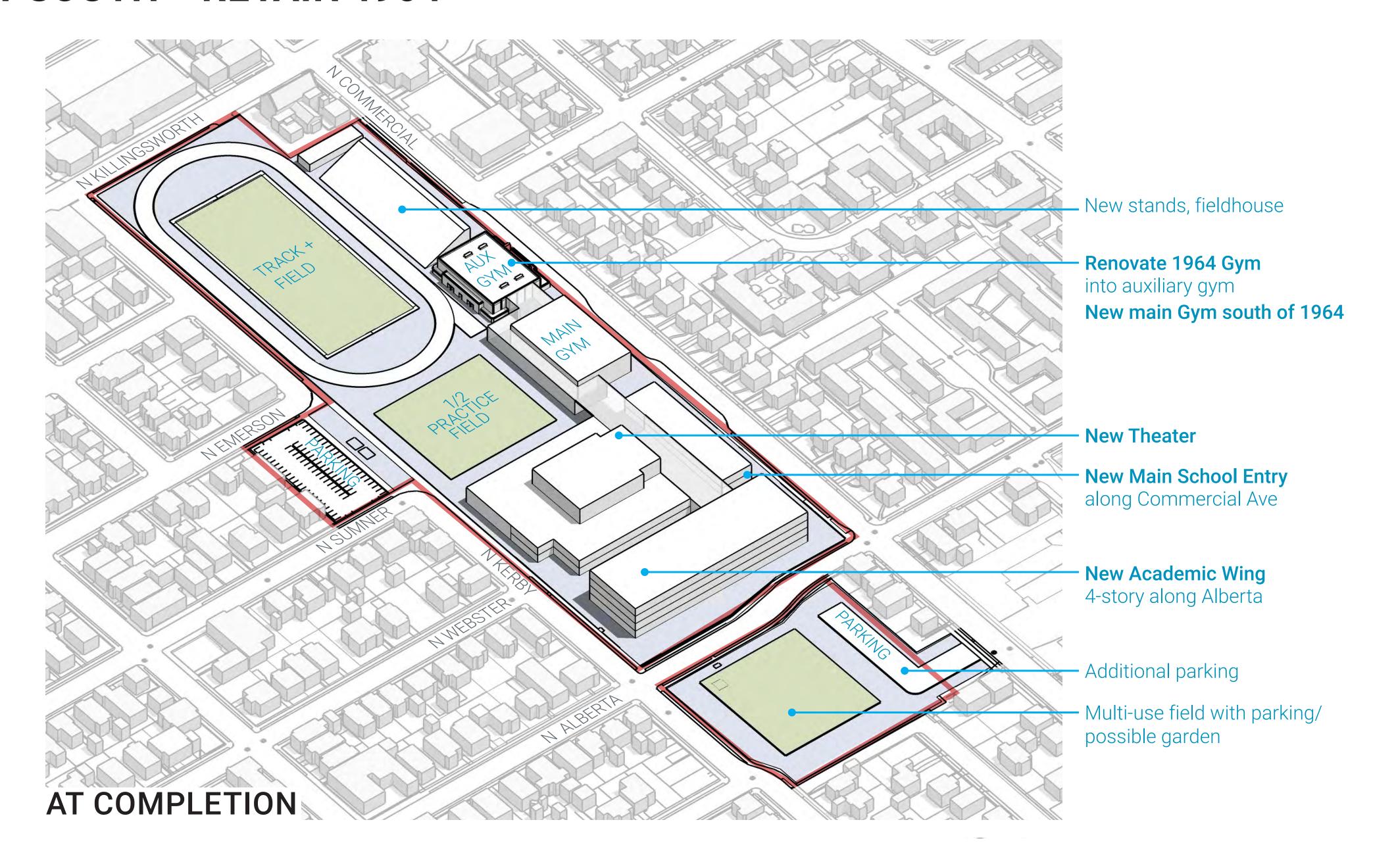


Build new theater, performing arts spaces with 24 classrooms, servery, and admin
Move into new wing by Fall 2026
New grandstand/field house and updates to track + field.



Demolish existing theater, 1928, and aux gym/dance studios Renovate 1909 and build rest of expansion with new gyms, commons, media center.

NEW SOUTH + RETAIN 1964 FULL REPLACEMENT SCHOOL WITH RENOVATED 1964 GYM



NEW SOUTH + RETAIN 1964 FULL REPLACEMENT SCHOOL WITH RENOVATED 1964 GYM

DISRUPTIONS

Minimal to Athletics

- Maintain use of Track + Field
- Use auxiliary gym while Main Gym is being renovated
- Practice field use is on South Lot until end of Phase 1

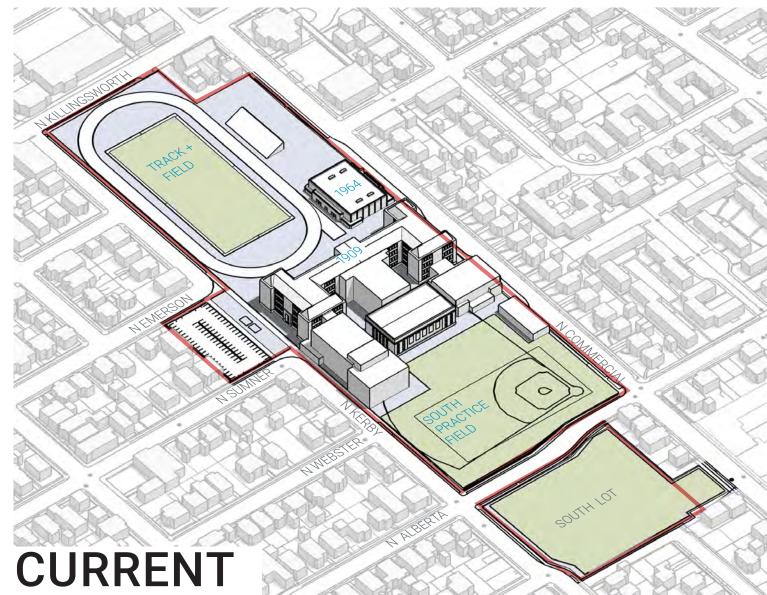
Minimal to Academics

 Students stay in existing building during Phase 1 construction that includes new classroom wing along Alberta

Minimal to Performing Arts

 Existing theater stays operational until new theater is completed at the end of Phase 1

 Dance stays in existing studios until new dance studios are completed at the end of Phase 2

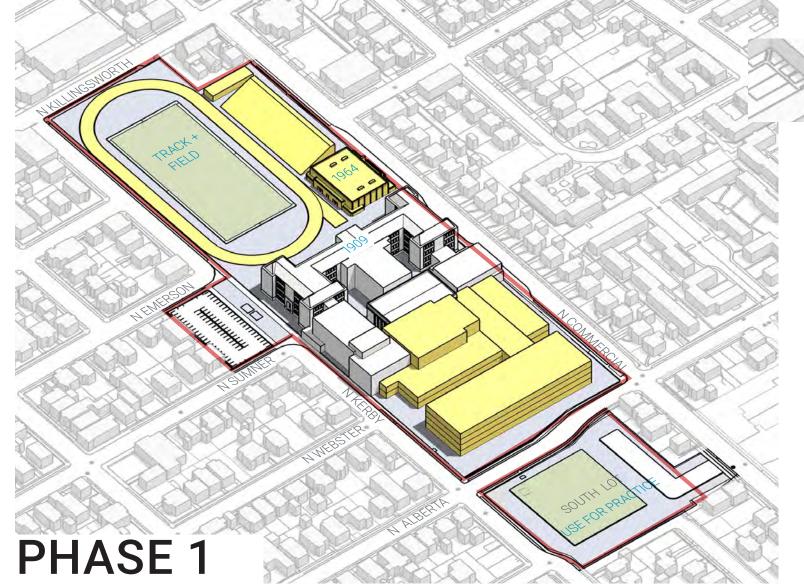


Existing buildings stay operational

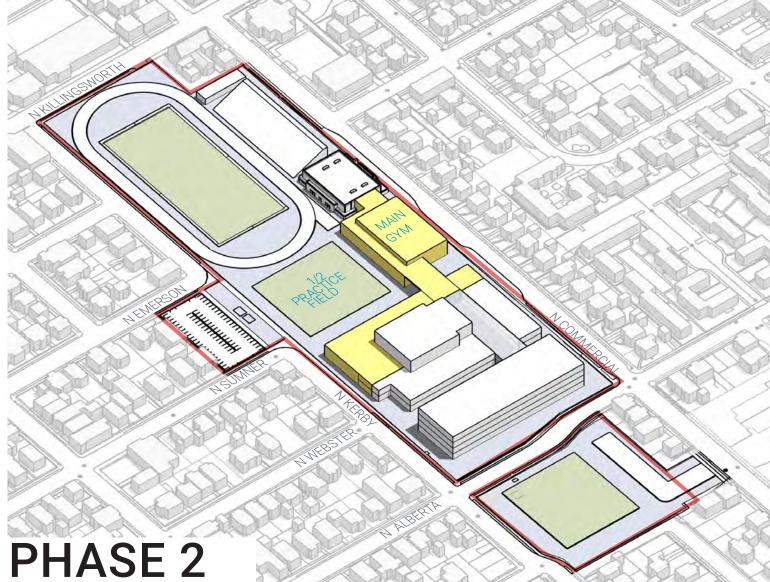
Track + Field stays operational

Build on south practice field / Temporary practice on South

Lot



Build new academic wing, theater, commons. Renovate 1964 Gym into auxiliary gym Updates to existing Track & Field New grandstand and field house



Move into new phase 1 building and demolish existing building Complete remaining building wings on the north + west

What are you most excited or hopeful about from these two scenarios?

What are you afraid of or most worried about from these two scenarios?

Public Comment Period

THANK YOU